Scenario planning helps policy-makers to anticipate hidden weaknesses and inflexibilities in organizations, methods and policies/plans/programmes (PPPs). Most development PPPs are fixed in that they tend to assume a self-validating future – one usually based on extrapolation or prediction that dominates decision-making (an usually termed the default scenario). But we live in world of discontinuities, with sudden change and uncertainties – so PPPs fail to hold up under the stream of real events – and lead us into shocks and surprises.


- First Principles
  - The future is unknown no one can predict its turbulent and chaotic course
  - The shape of the future is inherently uncertain and complex no amount of historical modeling can be used to predict it accurately
  - In the future most things will be different than today the only certainty about the future is change.
- The Human Condition
  - The only way to survive this change is to adapt to it
  - The human mind does not like change and we are all blind to incremental change
  - Humans will go into denial rather than accept the signs of change

Without